Amsterdam, 9 November 2026

EXOR N.V.: PERIODIC REPORT ON THE BUYBACK PROGRAM

Exor N.V. (AMS: EXO) ("Exor" or the "Company") announces that, under the second tranche of the share buyback program of up to €125 million announced on 26 October 2026 (the "Second Tranche"), the Company has completed the following transactions on Euronext Amsterdam, CBOE DXE, Turquoise Europe and Aquis Exchange Europe:

EURONEXT AMSTERDAM

Trading Date	Number of ordinary shares purchased	Average price per share excluding fees (€)	Total consideration excluding fees (€)
2 November 2026	24,755	71.58	1,771,889.70
3 November 2026	25,808	72.71	1,876,518.40
4 November 2026	24,250	73.55	1,783,510.95
5 November 2026	24,000	74.34	1,784,155.15
6 November 2026	24,700	72.55	1,791,969.85
TOTAL	**123,513**		**9,008,044.05**

CBOE DXE

Trading Date	Number of ordinary shares purchased	Average price per share excluding fees (€)	Total consideration excluding fees (€)
2 November 2026	15,105	71.56	1,080,939.70
3 November 2026	14,392	72.72	1,046,526.55
4 November 2026	24,250	73.55	1,783,561.70
5 November 2026	24,000	74.33	1,783,968.10
6 November 2026	24,500	72.55	1,777,352.50
TOTAL	**102,247**		**7,472,348.55**

TURQUOISE EUROPE

Trading Date	Number of ordinary shares purchased	Average price per share excluding fees (€)	Total consideration excluding fees (€)
2 November 2026	5,671	71.46	405,250.00
3 November 2026	4,828	72.65	350,731.70
TOTAL	**10,499**		**755,981.70**

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AQUIS EXCHANGE EUROPE

Trading Date	Number of ordinary shares purchased	Average price per share excluding fees (€)	Total consideration excluding fees (€)
2 November 2026	4,269	71.67	305,973.65
3 November 2026	4,072	72.30	294,386.45
TOTAL	**8,341**		**600,360.10**

After these purchases, the total invested amount under the Second Tranche is approximately €36 million for a total amount of 499,620 ordinary shares purchased.

As of 9 November 2026, the Company held in total 7,319,092 ordinary shares in treasury (3.52% of total ordinary issued share capital)[1].

A comprehensive overview of the transactions carried out under the share buyback program, as well as the details of the above transactions, are available on Exor's corporate website under the Share Buyback section.

[1] This corresponds to 1.08% of the total issued share capital including both ordinary shares and special voting shares.