

Amsterdam, 28 September 2026

EXOR N.V.: PERIODIC REPORT ON THE BUYBACK PROGRAM

Exor N.V. (AMS: EXO) (“Exor” or the “Company”) announces that, under the first tranche of the share buyback program of up to €125 million announced on 23 September 2026 (the “First Tranche”), the Company has completed the following transactions on Euronext Amsterdam, CBOE DXE, Turquoise Europe and Aquis Exchange Europe:

EURONEXT AMSTERDAM

Trading Date	Number of ordinary shares purchased	Average price per share excluding fees (€)	Total consideration excluding fees (€)
23 September 2026	39,516	72.65	2,870,676.93
24 September 2026	41,464	71.76	2,975,371.14
25 September 2026	41,363	70.85	2,930,700.37
TOTAL	122,343		8,776,748.44

CBOE DXE

Trading Date	Number of ordinary shares purchased	Average price per share excluding fees (€)	Total consideration excluding fees (€)
23 September 2026	27,151	72.64	1,972,159.57
24 September 2026	28,573	71.74	2,049,689.21
25 September 2026	27,636	70.87	1,958,453.47
TOTAL	83,360		5,980,302.25

TURQUOISE EUROPE

Trading Date	Number of ordinary shares purchased	Average price per share excluding fees (€)	Total consideration excluding fees (€)
23 September 2026	4,010	72.63	291,233.08
24 September 2026	4,082	71.85	293,280.90
25 September 2026	4,037	70.89	286,173.28
TOTAL	12,129		870,687.25

AQUIS EXCHANGE EUROPE

Trading Date	Number of ordinary shares purchased	Average price per share excluding fees (€)	Total consideration excluding fees (€)
23 September 2026	5,710	72.67	414,941.82
24 September 2026	5,037	71.75	361,426.30
25 September 2026	4,604	70.85	326,188.93
TOTAL	15,351		1,102,557.05

After these purchases, the total invested amount under the first tranche is approximately €17 million for a total amount of 233,183 ordinary shares purchased.

As of 28 September 2026, the Company held in total 5,271,559 ordinary shares in treasury (2.54% of total ordinary issued share capital)¹.

A comprehensive overview of the transactions carried out under the share buyback program, as well as the details of the above transactions, are available on Exor's corporate website under the [Share Buyback section](#).

¹ This corresponds to 0.78% of the total issued share capital including both ordinary shares and special voting shares.