

Amsterdam, 5 November 2025

EXOR ANNOUNCES THE CLOSING OF ITS NOTES OFFERING

Exor N.V. announces the settlement of the previously announced offering of €600 million notes priced on 29 October 2025 with a fixed annual coupon of 3.75% and due on 5 November 2035.

The notes, rated A- by S&P Global Ratings, have been listed on the Luxembourg Stock Exchange and admitted to trading on the Euro MTF Market.

This press release is not, and shall not contain or constitute, an offer to sell or a solicitation of an offer to buy or subscribe for the notes, nor shall there be any sale of these securities in any state or jurisdiction in which such an offer, solicitation or sale would be unlawful or restricted by law. No action has been or will be taken to permit a public offering of the notes in any jurisdiction. The notes may not be offered or sold in the United States of America or to or for the account or benefit of U.S. persons (as such term is defined in Regulation S under the U.S. Securities Act as amended (the "Securities Act")) unless registered under the U.S. Securities Act or pursuant to an exemption from such registration. Such notes have not been, nor will be, registered under the U.S. Securities Act or any other securities laws. No offering of the securities referred to herein will be made, directly or indirectly, in or into, or by use of the mail of, or by any means or instrumentality of interstate or foreign commerce of or of any facilities of a national securities exchange of, the United States of America.

Not for release, publication, distribution or forwarding, in whole or in part, directly or indirectly, in or into the United States of America, its territories and possessions (including Puerto Rico, the U.S. Virgin Islands, Guam, American Samoa, Wake Island and the Northern Mariana islands, any state of the United States and the district of Columbia) (together, the "United States") or to any person located or resident in the United States or in or into Australia, Canada, Japan, South Africa or any other jurisdiction in which such distribution would be prohibited by applicable law.