

INVESTOR DAY 2017

## **SUPPORT MATERIALS**

**DIVERSIFIED HOLDINGS ANALYSIS** 

## A BROAD LIST OF HOLDINGS AND THEIR KEY HISTORICAL BUSINESSES WERE CONSIDERED IN THIS ANALYSIS



#### **DIVERSIFIED HOLDINGS**

Scouting the global market<sup>1</sup> to identify diversified holdings

- ✓ MARKET CAP IN EXCESS OF \$10BN
- ✓ DIVERSIFIED INVESTMENT PORTFOLIO
- ✓ SIGNIFICANT PORTION OF PORTFOLIO IN LISTED ASSETS.
- ✓ Long standing listed holdings
- X COMPLEX CROSS-SHAREHOLDING OWNERSHIP STRUCTURES (E.G. CHAEBOL/KEIRETSU)
- X STATE-BACKED COMPANIES

14 diversified holdings operating in different global markets were selected

### HOLDINGS' BUSINESSES

Screening of selected holdings' investment portfolios to identify historical businesses

- ✓ MARKET CAP IN EXCESS OF \$0.5BN
- √ >5% OWNERSHIP
- ✓ PRESENT IN PORTFOLIO FOR AT LEAST THE LAST 10
  YEARS

66 businesses present inside the diversified holdings' portfolios met these criteria

1) The MSCI ACWI Index and other local indexes and stock exchanges were scouted to identify holdings with a global footprint and a broad investment portfolio

## SELECTED DIVERSIFIED HOLDINGS



























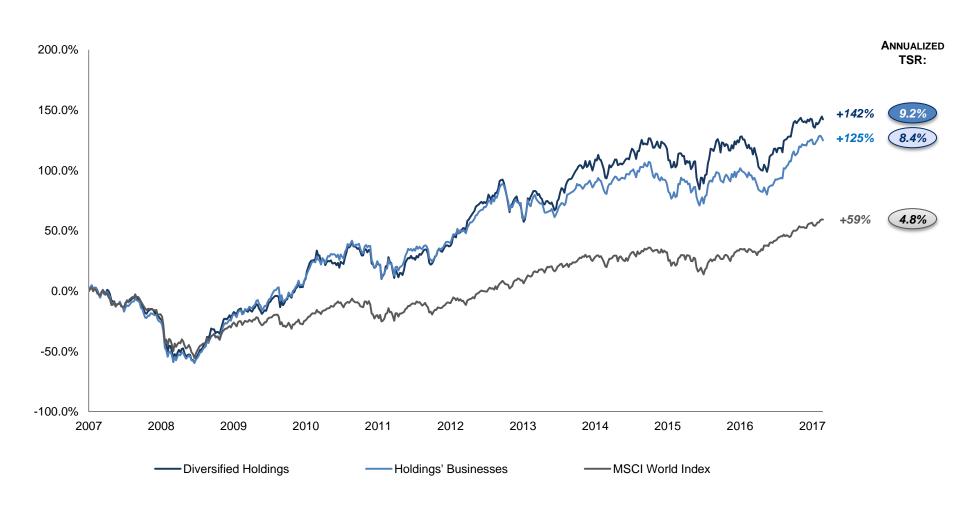




## DIVERSIFIED HOLDINGS OVER PERFORM THE MARKET AND THEIR BUSINESSES OVER THE LONG TERM (1/2)



### 10Y Total Shareholder Return

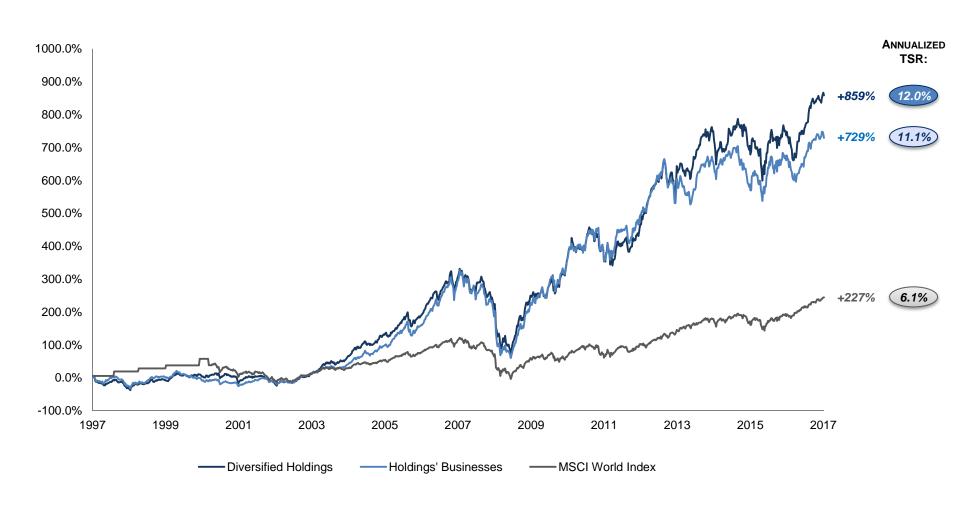


Source: CapitaIIQ as of 28/09/2017

# DIVERSIFIED HOLDINGS OVER PERFORM THE MARKET AND THEIR BUSINESSES OVER THE LONG TERM (2/2)



### 20Y Total Shareholder Return



Source: CapitalIQ as of 28/09/2017