

Amsterdam, 2 September 2024

EXOR N.V.: PERIODIC REPORT ON THE BUYBACK PROGRAM

Exor N.V. (AMS: EXO) (“Exor” or the “Company”) announces that, under the second tranche of the share buyback program of up to €125 million announced on 12 August 2024 (the “Second Tranche”), the Company has completed the following transactions on Euronext Amsterdam, CBOE DXE, Turquoise Europe and Aquis Exchange Europe:

EURONEXT AMSTERDAM

| Trading Date | Number of ordinary shares purchased | Average price per share excluding fees (€) | Total consideration excluding fees (€) |
|----------------|-------------------------------------|--|--|
| 26 August 2024 | 14,499 | 98.90 | 1,433,956.90 |
| 27 August 2024 | 11,277 | 99.16 | 1,118,212.66 |
| 28 August 2024 | 12,480 | 99.45 | 1,241,097.31 |
| 29 August 2024 | 10,693 | 100.24 | 1,071,846.00 |
| 30 August 2024 | 9,571 | 101.08 | 967,413.71 |
| TOTAL | 58,520 | | 5,832,526.58 |

CBOE DXE

| Trading Date | Number of ordinary shares purchased | Average price per share excluding fees (€) | Total consideration excluding fees (€) |
|----------------|-------------------------------------|--|--|
| 26 August 2024 | 3,088 | 98.83 | 305,196.61 |
| 27 August 2024 | 5,738 | 99.12 | 568,778.10 |
| 28 August 2024 | 5,851 | 99.43 | 581,787.16 |
| 29 August 2024 | 3,659 | 100.30 | 367,009.77 |
| 30 August 2024 | 2,775 | 100.98 | 280,212.56 |
| TOTAL | 21,111 | | 2,102,984.22 |

TURQUOISE EUROPE

| Trading Date | Number of ordinary shares purchased | Average price per share excluding fees (€) | Total consideration excluding fees (€) |
|----------------|-------------------------------------|--|--|
| 26 August 2024 | 873 | 98.83 | 86,276.41 |
| 27 August 2024 | 794 | 99.05 | 78,642.76 |
| 28 August 2024 | 775 | 99.31 | 76,965.02 |
| 29 August 2024 | 750 | 99.95 | 74,959.13 |
| 30 August 2024 | 576 | 101.03 | 58,195.53 |
| TOTAL | 3,768 | | 375,038.84 |

AQUIS EXCHANGE EUROPE

| Trading Date | Number of ordinary shares purchased | Average price per share excluding fees (€) | Total consideration excluding fees (€) |
|----------------|-------------------------------------|--|--|
| 26 August 2024 | 1,540 | 99.20 | 152,766.77 |
| 27 August 2024 | 1,348 | 99.20 | 133,715.13 |
| 28 August 2024 | 894 | 99.31 | 88,781.89 |
| 29 August 2024 | 898 | 100.27 | 90,040.22 |
| 30 August 2024 | 1,478 | 100.98 | 149,255.24 |
| TOTAL | 6,158 | | 614,559.24 |

After these purchases, the total invested amount under the second tranche is approximately €36 million for a total amount of 369,557 ordinary shares purchased.

As of 2 September 2024, the Company held in total 6,494,028 ordinary shares in treasury (2.94% of total ordinary issued share capital)¹.

A comprehensive overview of the transactions carried out under the share buyback program, as well as the details of the above transactions, are available on Exor's corporate website under the [Share Buyback section](#).

¹ This corresponds to 0.90% of the total issued share capital including both ordinary shares and special voting shares.