

Amsterdam, 9 January 2023

EXOR N.V.: PERIODIC REPORT ON THE BUYBACK PROGRAM

EXOR N.V. (AMS: EXO) ("Exor" or the "Company") announces that, under the second tranche of the share buyback program of up to €250 million announced on 29 July 2022 (the "second tranche"), the Company has completed the following transactions on Euronext Amsterdam:

| Trading Date | Number of ordinary shares purchased | Average price per share excluding fees (€) | Total consideration excluding fees (€) |
|----------------|-------------------------------------|--|--|
| 2 January 2023 | 29,993 | 69.8168 | 2,094,015.28 |
| 3 January 2023 | 40,039 | 70.9204 | 2,839,581.90 |
| 4 January 2023 | 30,357 | 70.9895 | 2,155,028.25 |
| 5 January 2023 | 26,180 | 71.1589 | 1,862,940.00 |
| 6 January 2023 | 30,731 | 71.3695 | 2,193,256.10 |
| TOTAL | 157,300 | | 11,144,821.53 |

After these purchases, the total invested amount under the second tranche is approximately €168.6 million for a total amount of 2,495,821 ordinary shares purchased.

As of 6 January 2023, the Company held in total 13,283,919 ordinary shares in treasury (5.51% of total ordinary issued share capital).

A comprehensive overview of the transactions carried out under the share buyback program, as well as the details of the above transactions, are available on Exor's corporate website under the <u>Share Buyback section</u>.