



AGM TO BE HELD ON MAY 24, 2022 AT 9:00 a.m. CEST
 at the offices of Allen & Overy LLP, Apollolaan 15, 1077 AB Amsterdam, the Netherlands



PROXY FORM

To be sent to: **Computershare S.p.A.**, Via Nizza 262/73, 10126 Turin (Italy), as Agent for **EXOR N.V.**, at the latest on **May 17, 2022** by mail or by Fax (+39 011 0923202) or by e-mail (exor@computershare.it), as an attachment in PDF format.

Disclaimer

This Proxy Form shall be completed and signed by the Shareholder in order **to appoint Computershare S.p.A.** to vote online as per attached Voting Instruction Form at the AGM of EXOR N.V. Alternatively the Shareholder can **vote online** directly through the company website (www.exor.com).

Mandatory information *

THE UNDERSIGNED* <i>(natural person only)</i>				
Date of birth *	Place of birth *	Resident in <i>(town/city)</i> *		
At <i>(street address)</i> *		Tax Code*		
Telephone no. *	e-mail			
entitled to vote at the close of business of April 26, 2022 (record date) as (1) :				
<input type="checkbox"/> registered shareholder	<input type="checkbox"/> legal representative or agent with authority to sub-delegate	<input type="checkbox"/> pledgee	<input type="checkbox"/> taker-in	
<input type="checkbox"/> beneficial interest holder	<input type="checkbox"/> official receiver	<input type="checkbox"/> manager	<input type="checkbox"/> other (specify)	
for no. *	EXOR ordinary shares			
(2) registered in the name of <i>(legal or natural person)</i>				
Date of birth *	Place of birth *	Resident in <i>(town/city)</i> *		
At <i>(street address)</i> *		ID no. (tax code/LEI)		
Registered in the securities account (3) no.	At	Bank code (ABI)	Branch code (CAB)	
as resulting from communication no. (4)		Made by <i>(Bank)</i>		

APPOINTS Computershare S.p.A. as appointed representative to attend at the above mentioned meeting, with reference to the above shares, and **to vote online in accordance with the instructions provided in the following Voting Instructions Form.** If no such directions are indicated, **ACKNOWLEDGES** that Computershare S.p.A. will have the authority **to vote "For"** with regard to all following proposals.

DATE	Identific. form (5) <i>(type)</i> *	Issued by *	no. *	SIGNATURE
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- Specify the capacity of the proxy signatory and, where applicable, attach documentary proof of his/her power.
- To be completed only if the registered shareholder is different from the proxy signatory; mandatory indications on relevant personal details must be included.
- Provide the securities account number, Bank Codes and Branch Codes of the Depository, or in any case its name, available in the securities account statement.
- Reference to the communication made by the intermediary and its name.
- Provide details of a valid form of identification of the proxy signatory.



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VOTING INSTRUCTIONS FORM

The Undersigned

INSTRUCTS the Appointed Representative to vote online at the above indicated AGM as follows

Prog.	RESOLUTIONS OF THE AGENDA TO BE VOTED	VOTE <i>(Please tick as appropriate)</i>		
		For	Against	Abstain
1	2.b. Remuneration Report (advisory vote)	For	Against	Abstain
2	2.c. Adoption 2021 annual accounts	For	Against	Abstain
3	2.e. Dividend distribution	For	Against	Abstain
4	3.a. Appointment Ernst & Young Accountants LLP as independent external auditor charged with the auditing of the annual accounts for the financial year 2022	For	Against	Abstain
5	3.b. Appointment of Deloitte Accountants B.V. as the independent external auditor to be charged with the auditing of the annual accounts for the financial year 2023	For	Against	Abstain
6	3.c. Amendment of the remuneration policy	For	Against	Abstain
7	3.d. Approval of new share incentive plan	For	Against	Abstain
8	4.a. Release from liability of the executive director	For	Against	Abstain
9	4.b. Release from liability of the non-executive directors	For	Against	Abstain
10	5.a. Appointment of Mr. A. Dumas as non-executive director	For	Against	Abstain
11	6.a. The authorization of the Board of Directors to repurchase shares	For	Against	Abstain
12	6.b. Cancellation of repurchased shares	For	Against	Abstain

SIGNATURE
