

OUTSTANDING SHARE CAPITAL AND TOTAL NUMBER OF VOTING RIGHTS AT THE RECORD DATE FOR THE 2022 ANNUAL GENERAL MEETING

On 26 April 2022 - the Record Date for the Annual General Meeting of Shareholders (the "AGM") of Exor N.V. (the "Company"), to be held virtually on 24 May 2022 in Amsterdam, the Netherlands - the share capital of the Company consists of the following:

241,000,000 ordinary shares are issued. Ordinary shares are listed, freely transferable and each of them confers the right to cast one vote. On the Record Date, the Company holds 10,042,852 ordinary shares in treasury. No vote may be cast on shares belonging to the Company or to a subsidiary thereof or on shares in respect of which either of them holds the depositary receipts.

124,717,133 special voting shares are issued. Special voting shares are not listed, are not transferable (with the limited exceptions set forth in the Special Voting Shares Terms and Conditions) and each of them confers the right to cast four votes.

As of today, the total number of voting rights which can be cast at the AGM equals to 729,825,680.