

Amsterdam, 12 December 2022

EXOR N.V.: PERIODIC REPORT ON THE BUYBACK PROGRAM

EXOR N.V. (AMS: EXO) ("Exor" or the "Company") announces that, under the second tranche of the share buyback program of up to €250 million announced on 29 July 2022 (the "second tranche"), the Company has completed the following transactions on Euronext Amsterdam:

Trading Date	Number of ordinary shares purchased	Average price per share excluding fees (€)	Total consideration excluding fees (€)
5 December 2022	26,850	76.4480	2,052,628.80
6 December 2022	38,046	76.1888	2,898,679.08
7 December 2022	36,088	74.6917	2,695,474.07
8 December 2022	39,624	74.0543	2,934,327.58
9 December 2022	22,973	73.9245	1,698,267.54
TOTAL	163,581		12,279,377.07

After these purchases, the total invested amount under the second tranche is approximately €128.9 million for a total amount of 1,930,000 ordinary shares purchased.

As of 9 December 2022, the Company held in total 12,727,181 ordinary shares in treasury (5.28% of total ordinary issued share capital).

A comprehensive overview of the transactions carried out under the share buyback program, as well as the details of the above transactions, are available on Exor's corporate website under the Share Buyback section.