

OUTSTANDING SHARE CAPITAL AND TOTAL NUMBER OF VOTING RIGHTS AT THE DATE OF THE NOTICE FOR THE 2021 ANNUAL GENERAL MEETING

On 15 April 2021 - the date of the notice for the Annual General Meeting of Shareholders (the "**AGM**") of Exor N.V. (the "**Company**") to be held on 27 May 2021 in Amsterdam, the Netherlands - the share capital of the Company consists of the following:

241,000,000 ordinary shares are issued. Ordinary shares are listed, freely transferable and each of them confers the right to cast one vote. The Company holds 9,993,244 ordinary shares in treasury.

No vote may be cast on shares belonging to the Company or to a subsidiary thereof or on shares in respect of which either of them holds the depositary receipts.

As of today, the total number of voting rights which can be cast at the AGM equals to 231,006,756.