

EXOR S.p.A. – Ordinary and Extraordinary Meeting, May 25, 2016
Proxy form

Complete the required information, sign and send the form to the Company as per the instructions provided at the bottom of the form ¹

Mr./Ms. (or company name)² born in on Tax Code
resident in (city) at (street address)
holder of n. shares EXOR ORDINARY
held in securities account³ no. at Bank Code Branch Code
pursuant to communication no.⁴ issued by

DELEGATES

⁵
to appear and represent him/her at the general meeting of EXOR S.p.A. to be held at the **Museo Storico Alfa Romeo –Viale Alfa Romeo – ARESE (MI)**, on **May 25, 2016, 10.00 a.m. on single call.**

The undersigned,⁶

DECLARES that he/she has entitlement to the voting rights attached to the shares and executes this proxy in his/her capacity as (check appropriate box):

- legal representative - attorney with power of sub-delegation - secured creditor - stock borrower - beneficial owner - legal guardian - administrator -
 other (specify)

DATE Identity Document⁷ (type) issued by no. SIGNATURE

Instructions

¹ The original Proxy Form must be sent to the delegate who presents it to the Company at registration. An advance copy of the form can be sent directly to the Company by

- fax to +39 011 0923202, or
- as an attachment in PDF format to an e-mail sent to "delegheexor@pecserviziitoli.it" provided that the attachment is signed by an advanced, qualified or digital signature, pursuant the Italian "digital code law" or, failing that, through a secure (certified) e-mail box of the delegating party, even if he is a legal person.

² Indicate name/surname or company name of shareholder as stated on the communication issued to the Company by the authorized intermediary.

³ Provide number of securities account, in addition to bank and branch code of authorized intermediary (or name of institution) as they appear on the account statement.

⁴ Details of communication sent by authorized intermediary and name of intermediary, if different from institution where share account is held.

⁵ Provide name and surname of delegated.

⁶ Indicate name and surname of holder of voting rights and capacity if other than owner of above shares.

⁷ Provide reference details of valid identity document of the proxy signatory.