

EXOR S.p.A. – Special Meeting of Shareholders May 28/29/30, 2012

PROXY FORM

Fill in the required information, sign the form and return it to the company as per the instructions provided below ⁽¹⁾

The undersigned ⁽²⁾ place of birth date of birth Tax Code
full address (town/city) (address)
telephone no., mail
holder of EXOR savings shares

held in share account ⁽³⁾ no. at bank code branch code
pursuant to notice no. ⁽⁴⁾ issued by

HEREBY DELEGATES

⁽⁵⁾

to appear and represent him/her at the Annual General Meeting of EXOR S.p.A. to be held at Juventus Stadium –Gianni and Umberto Agnelli Club – Entrance Gate A – C.so Grande Torino 50,– Turin (Italy), on May 28, 2012 at 6 p.m. in first call, on May 29, 2012 at 6 p.m., in second call and, on May 30, 2012 at 10 a.m., in third call.

The undersigned ⁽⁶⁾

DECLARES that he/she is entitled to be voting rights attached to the shares and executes this proxy in his/her capacity as (check appropriate box):

legal representative – attorney with power of sub-delegation – secured creditor – stock borrower – beneficial owner – legal guardian – administrator
– other (specify)

DATE Form of Identification ⁽⁷⁾ (type)issued by no.SIGNATURE

Instructions

¹ The original **Proxy form** (together with the documentation providing proof of the signatory power as per the following point) must be notified to the Company via the Representative; if necessary, a copy may be sent in advance using one of the following alternative methods:

- fax: no. +39 011 0923200
- attached to an e-mail message sent to: delegheexor@pecserviziotitoli.it

² Give first name and last name or company name of shareholder as shown on the notice to the company by the intermediary

³ Provide details on the securities account numbers, Bank Codes and Sort Codes of the Depository Intermediary, or in any case his or her name, available in the securities account statement.

⁴ Reference to the communication made by the intermediary and his/her name, if differing from the depository of the securities account as per point 3.

⁵ Provide first name and last name of delegated

⁶ Give first name and last name of holder of voting rights and capacity if other than owner of above shares the signatory of the Proxy form.

⁷ Provide details on a valid form of identification of the proxy signatory.