

Turin, November 14, 2006

#### PRESS RELEASE

### IFI's Board of Directors approves consolidated results to September 30, 2006

## **Highlights of results**

| € in millions   |       |       |          |  |
|---|-------|-------|----------|--|
| Criteria used in preparing data indicated in attached | 2006  | 2005  | Change   |  |
| statements  | 2000  | 2003  | Criarige |  |
| Consolidated profit - Group:                          |       |       |          |  |
| Cumulative for 9 months to September 30               | 179.7 | 580   | (400.3)  |  |
| Third quarter   | 50    | 192.4 | (142.4)  |  |

|                                      | 9/30/2006 | 12/31/2005 | Change |
|--------------------------------------|-----------|------------|--------|
| Net financial position of IFI S.p.A. | (94)      | (277.7)    | 183.7  |
| Consolidated equity - Group          | 3,362.8   | 3,084      | 278.8  |

- Cumulative profit of the IFI Group for the first nine months of 2006 at €179,7 million
- Third-quarter 2006 consolidated profit of the IFI Group at €50 million

The Board of Directors of IFI – Istituto Finanziario Industriale S.p.A., which met today in Turin under the chairmanship of Gianluigi Gabetti, examined the consolidated results for the nine months to September 30, 2006.

The consolidated profit of the IFI Group for the nine months to September 30, 2006 amounts to €179.7 million. This is a decrease of €400.3 million from the profit for the first nine months of 2005 (€580 million) which, however, included significant nonrecurring net income recorded by the IFIL Group.

The net financial position of IFI S.p.A. shows a negative €94 million. The positive change of €183.7 million compared to the balance at the end of 2005 (-€277.7 million) is due to the sale of the investment in Exor Group (+€206.6 million), dividends received (+€54.3 million), net of the purchase of IFIL stock (-€65.5 million), and other net changes (-€11.7 million).

Consolidated equity of the Group at September 30, 2006 amounts to €3,362.8 million (€3,084 million at the end of 2005). The increase of €278.8 million is due to the

consolidated profit of the Group for the period (+€179.7 million), the share of negative translation differences (-€83.9 million) and other net changes (+€181.7 million) reported

by the IFIL Group, and other variations (+€1.3 million).

The consolidated profit of the Group for the third quarter of 2006 is €50 million (€192.4 million in the corresponding period of 2005). The negative change of €142.4 million is mainly due to the lower profit contribution by the IFIL Group which, in

the third quarter of 2005, included significant net nonrecurring income.

Major events

In October 2006, IFI purchased 260,284 IFIL ordinary shares (0.03% of the class of

stock) on the market for an investment of €1.5 million. IFI currently holds 675,200,000

IFIL ordinary shares, equal to 65.01% of the class of stock, and 1,866,420 IFIL savings

shares, equal to 4.99% of the class of stock. The investment represents 62.93% of capital

stock.

**Business outlook** 

IFI S.p.A. forecasts a profit in 2006 that will be much higher than that of 2005. On the

basis of the indications formulated by the IFIL Group, for 2006, the IFI Group is expected to show a consolidated profit, although lower than that of 2005 which included

significant nonrecurring income.

PRESS OFFICE

Andrea Griva Tel. 011.5090.320

e-mail: ufficio.stampa@gruppoifi.com

**INVESTOR RELATIONS** 

Arturo Carchio Tel. 011.5090.246

e-mail: relazioni.investitori@gruppoifi.com

# IFI GROUP – INTERIM CONSOLIDATED FINANCIAL STATEMENTS FOR THE NINE MONTHS ENDED SEPTEMBER 30, 2006 – CONDENSED (\*)

(\*) Prepared by accounting for the investment held in IFIL (and, until December 31, 2005, in Exor Group) by the equity method.

### CONDENSED INTERIM CONSOLIDATED INCOME STATEMENT

| Year  |   | 9 month | s to Septe | ember 30 | III Quarter |       |         |  |
|-------|---|---------|------------|----------|-------------|-------|---------|--|
| 2005  | €in millions  | 2006    | 2005       | Change   | 2006        | 2005  | Change  |  |
|       | Group's share of the earnings (losses) of companies accounted for by the equity |         |            |          |             |       |         |  |
| 693.0 | method  | 177.9   | 590.5      | (412.6)  | 52.0        | 195.7 | (143.7) |  |
| 0.0   | Exor Group  | 7.3     | 0.0        | 7.3      | 0.0         | 0.0   | 0.0     |  |
| 0.1   | Dividends from other holdings   | 0.1     | 0.1        | 0.0      | 0.0         | 0.0   | 0.0     |  |
| (9.1) | Net other financial expenses  | (4.6)   | (7.4)      | 2.8      | (1.0)       | (2.1) | 1.1     |  |
| (4.1) | Net general expenses  | (3.3)   | (3.1)      | (0.2)    | (1.0)       | (0.9) | (0.1)   |  |
| (5.6) | Net other nonrecurring expenses   | 0.0     | 0.0        | 0.0      | 0.0         | 0.0   | 0.0     |  |
| 1.3   | Income taxes  | 2.3     | (0.1)      | 2.4      | 0.0         | (0.3) | 0.3     |  |
| 675.6 | Profit - Group  | 179.7   | 580.0      | (400.3)  | 50.0        | 192.4 | (142.4) |  |

## GROUP'S SHARE OF THE EARNINGS (LOSSES) OF COMPANIES ACCOUNTED FOR BY THE EQUITY METHOD

| Year  |                               | 9 months to September 30 |       |         | III Quarter |       |         |  |
|-------|-------------------------------|--------------------------|-------|---------|-------------|-------|---------|--|
| 2005  | €in millions                  | 2006                     | 2005  | Change  | 2006        | 2005  | Change  |  |
| 680.2 | IFIL Group                    | 172.8                    | 571.5 | (398.7) | 52.0        | 182.1 | (130.1) |  |
| 10.6  | Exor Group (a)                | -                        | 14.7  | (14.7)  |             | 13.6  | (13.6)  |  |
| 690.8 |                               | 172.8                    | 586.2 | (413.4) | 52.0        | 195.7 | (143.7) |  |
| 2.2   | Consolidation adjustments (b) | 5.1                      | 4.3   | 0.8     | 0.0         | 0.0   | 0.0     |  |
| 693.0 | Total                         | 177.9                    | 590.5 | (412.6) | 52.0        | 195.7 | (143.7) |  |

<sup>(</sup>a) The investment was sold on April 7, 2006.

The consolidated quarterly report is unaudited.

<sup>(</sup>b) These represent the excess of the increase in IFI's share of the consolidated equity of the IFIL Group over the cost of IFIL stock purchased during the periods under examination.

# IFI GROUP – INTERIM CONSOLIDATED FINANCIAL STATEMENTS FOR THE NINE MONTHS ENDED SEPTEMBER 30, 2006 – CONDENSED (\*)

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## **CONDENSED INTERIM CONSOLIDATED BALANCE SHEET**

| €in millions                                       | 9/30/2006         | 12/31/2005        | Change       |
|--|-------------------|-------------------|--------------|
| Non-current assets                                 |                   |                   |              |
| Investments accounted for by the equity method     | 3,440.2           | 3,352.4           | 87.8         |
| Other financial assets                             | 0.6               | 0.6               | 0.0          |
| Total non-current assets                           | 3,440.8           | 3,353.0           | 87.8         |
| Current assets                                     |                   |                   | _            |
| Other financial assets                             | 3.3               | 2.0               | 1.3          |
| Trade receivables and other receivables            | 19.0              | 19.1              | (0.1)        |
| Cash and cash equivalents                          | 65.1              | 0.1               | 65.0         |
| Total current assets                               | 87.4              | 21.2              | 66.2         |
| TOTAL ASSETS                                       | 3,528.2           | 3,374.2           | 154.0        |
| Equity - Group Capital and reserves Treasury stock | 3,433.3<br>(70.5) | 3,154.5<br>(70.5) | 278.8<br>0.0 |
| Equity - Group                                     | 3,362.8           | 3,084.0           | 278.8        |
| Non-current liabilities                            | •                 |                   |              |
| Provisions for employee benefits                   | 1.8               | 1.6               | 0.2          |
| Debt   | 150.0             | 160.0             | (10.0)       |
| Deferred tax liabilities and other liabilities     | 0.1               | 2.4               | (2.3)        |
| Total non-current liabilities                      | 151.9             | 164.0             | (12.1)       |
| Current liabilities                                |                   |                   |              |
| Debt   | 12.6              | 119.9             | (107.3)      |
| Trade payables and other liabilities               | 0.9               | 6.3               | (5.4)        |
| Total current liabilities                          | 13.5              | 126.2             | (112.7)      |
| TOTAL EQUITY AND LIABILITIES                       | 3,528.2           | 3,374.2           | 154.0        |

The consolidated quarterly report is unaudited.

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## **NET FINANCIAL POSITION OF IFI S.p.A.**

| 6       | /30/2006 |         | _   | 9/30/2006    |         | 12/31/2005 |                   |         |                   |
|---------|----------|---------|---|--------------|---------|------------|-------------------|---------|-------------------|
|         | Non-     |         | _   |              | Non-    |            |                   | Non-    |                   |
| Current | current  | Total   | € in millions   | Current      | current | Total      | Current           | current | Total             |
| 3.6     | 0.2      | 3.8     | Financial assets  | 3.3          | 0.2     | 3.5        | 2.0               | 0.1     | 2.1               |
| 66.7    |          | 66.7    | Cash and cash equivalents   | 65.1         |         | 65.1       | 0.1               |         | 0.1               |
| 70.3    | 0.2      | 70.5    | Total financial assets  | 68.4         | 0.2     | 68.6       | 2.1               | 0.1     | 2.2               |
| (11.7)  | (150.0)  | (161.7) | Other debt and<br>bank debt<br>Debt payable to Giovanni Agnelli e | (12.6)<br>C. | (150.0) | (162.6)    | (106.0)<br>(13.9) | (160.0) | (266.0)<br>(13.9) |
| (11.7)  | (150.0)  | (161.7) | Total financial liabilities                                       | (12.6)       | (150.0) | (162.6)    | (119.9)           | (160.0) | (279.9)           |
| 58.6    | (149.8)  | (91.2)  | Net financial position  | 55.8         | (149.8) | (94.0)     | (117.8)           | (159.9) | (277.7)           |

The consolidated quarterly report is unaudited.